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COMMISSION ON PHYTOSANITARY MEASURES

Seventh Session

Rome, 19 - 23 March 2012

IPPC Capacity Development Work Plan and Budget

Agenda item 10.2 of the Provisional Agenda

1. At its Fifth Session in 2010, the Commission on Phytosanitary Measures (CPM) approved a concept paper on national phytosanitary capacity and an IPPC national phytosanitary capacity building strategy. This global strategy includes six strategic areas and involves stakeholders at the national, regional and international levels.
2. The CPM also agreed to create an expert working group (EWG) to review and refine the phytosanitary capacity development operational plan and assist the IPPC Secretariat with developing a national phytosanitary capacity.
3. The Secretariat facilitated the first meeting of the EWG in accordance with the terms of reference approved at CPM-5 (2010) and based on the guidance received from the Bureau (June 2010) on criteria for selecting participants, including the characteristics that those participants should possess. The meeting was held at FAO Headquarters in Rome, Italy, from 25-29 October 2010.
4. The EWG acknowledged that the global work plan addressing the IPPC national phytosanitary capacity building strategy (to be used by the IPPC contracting parties, the Secretariat and other organizations) is comprehensive and very useful, as presented at CPM-5 (2010).
5. However, the EWG recognised the need to present the work plan in a user-friendly and clear format. Drafting improvements, were identified and it was recognised that the global operational work plan is a dynamic activity to be accomplished over many years. The EWG also developed suggestions to modify the CPM-5 (2010) workplan presented for adoption, including established timeframes and responsibilities in order to present a new version and executive summary.
6. The second EWG on Phytosanitary Capacity Development (EWGCD) took place in Montego Bay, Jamaica, on 23-27 May, 2011. All FAO regions were represented, except Africa, and two observer organizations, the Standards and Trade Development Facility (STDF) and the Inter-American Institute for Cooperation on Agriculture (IICA) also participated. A revised version of the "Work Plan and Budget" was finalized for presentation to the 2011 SPTA and Bureau.

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7. At their October 2011 meetings, the SPTA and Bureau considered the proposal of the IPPC Capacity Development Work Plan and Budget and recommended presenting it to the CPM after revising the document to reflect the presentation changes proposed and including the version of the logical framework for the strategy presented for consideration at CPM-5 (2010), which had not been included by mistake into the strategy document released after it. It was also considered that this document has a strategic and non-operational nature and it would be useful to show to governments and donors the investment options and priorities to reinforce phytosanitary capacities, but not hypothetical values of the activities. For this reason the estimated costs columns were deleted.

8. The Logical Framework for the IPPC National Phytosanitary Capacity Development¹ Strategy is presented in Appendix 1 to this paper. IPPC Capacity Development Work Plan organized by output and for an estimated period of six years are presented in Appendix 3 to this paper. For clarity purposes, a summary of the IPPC Capacity Development Work Plan is presented in Appendix 2 to this paper.

9. The CPM is invited to:

- *Note* the Logical Framework for the IPPC National Phytosanitary Capacity Development strategy as a complement to the document approved at CPM-5 (2010).
- *Endorse* the IPPC Capacity Development Work Plan as a framework reflecting phytosanitary capacity development needs and a complementary document to the IPPC National Phytosanitary Capacity Building strategy approved at CPM-5 (2010).
- *Consider* the complete set of capacity development related documents (IPPC National Phytosanitary Capacity Development strategy, Logical Framework and IPPC Capacity Development Work Plan) as a basis for approaching donors and help governments to establish phytosanitary capacity development priorities and investments.
- *Consider* the IPPC National Phytosanitary Capacity Development Strategy and associated Work Plan as the basis to define the IPPC Secretariat roles, responsibilities and priorities in the area of capacity development.

¹ Since 2011, the use of the expression “building capacities” has been replaced by “developing capacities”, by the capacity development area of FAO.

Appendix 1**Logical Framework for the IPPC National Phytosanitary Capacity Development Strategy**

Impact/Goal	Key Indicator	Means of Verification	Assumptions / Risk
Cooperation between nations in protecting the world's cultivated and natural plant resources from the spread and introduction of pests of plants, while minimizing interference with the international movement of goods and people	<ul style="list-style-type: none"> • Reduction of the absolute number of people suffering from hunger • increased food production • Sustainable management and utilization of natural resources 	Global poverty and hunger indices (World Bank, FAOSTAT, etc.)	Global economic crisis continues diverting resources from aid to agricultural productivity in Developing countries
Outcome/Purpose	Key Indicators	Means of Verification	Assumptions / Risk
NPPOs able to effectively and sustainably service the needs of their country in the protection of plants and plant products and the facilitation of trade	<ol style="list-style-type: none"> 1. Number of IPPC standards implemented per country 2. Phytosanitary capacity evolving in response to changing circumstances 3. Number of CPs² with phytosanitary issues embedded in national phytosanitary policies 	<ol style="list-style-type: none"> 1. IRSS data; RPPO reports; NPPO reports 2. PCE data; NPPO annual reports; RPPO reports; Independent evaluation reports. 3. Policy review reports 	Global conflicts, natural disasters and compounded effects at the national level by the global economic crisis diverts funds from NPPOs
Outputs	Key Indicator	Means of Verification	Assumptions / Risk
1. Enhanced national phytosanitary systems planning, management and leadership.	<ol style="list-style-type: none"> 1. Application of the PCE tool 2. National strategies or action plans approved 3. # of CPs with managers trained in management best practices 4. Number of emergency pest response plans develop by CPs 	<ol style="list-style-type: none"> 1. PCE data; NPPO annual reports; RPPO reports; Independent evaluation reports. 2. IRSS data; RPPO reports; NPPO reports 	The IPPC and partners can develop tools, but NPPOs may not be able or have local support to apply them.
2. Capacity of contracting parties to participate in IPPC standard setting improved.	<ol style="list-style-type: none"> 1. Number of CPs attending CPM and key IPPC meetings 2. Level of feedback of CPs after meetings 	<ol style="list-style-type: none"> 1. IRSS data; RPPO reports; REC and other partners' reports 2. IPPC meeting reports; Survey feedback reports 	Governments do not allocate funding to ensure participation
3. Contracting parties (and non-contracting parties) are able to implement ISPMs in line with their needs.	<ol style="list-style-type: none"> 1. Number of ISPMs reported by CPs to be fully implemented 2. Number of guidelines, manuals, SOPs, training and advocacy materials being adopted and used by CPs 3. CPs budgets reflect the adequacy of country programmes 4. Level of global, regional and national investments to improve implementation of ISPMs 5. Level of participation and investments in global, regional and national trainings specific to ISPMs 6. Level of funding channelled through the IPPC for capacity development 	<ol style="list-style-type: none"> 1. IRSS data; RPPO reports; REC and other partners' reports 2. IPPC reports; Survey feedback reports 3. PCE data; NPPO annual reports; Audit reports; Independent evaluation reports. 4. IPPC helpdesk data and M&E data. 5. IPPC projects and activities database data; 6. Partners' financial reports 	Global conflicts, natural disasters and compounded effects at the national level by the global economic crisis de-prioritizes the importance of the NPPOs and funding is reduced for effective implementation of ISPMs.

² Refers to the Contracting Parties of the International Plant Protection Convention, which, at time of preparation of this document, numbers 179.

Outputs	Key Indicator	Means of Verification	Assumptions / Risk
4. Coordinated phytosanitary capacity development are addressing priority needs.	1. Number coordinated global, regional and national projects implemented per year 2. Number of functional coordination mechanisms reported to be implemented by CPs 3. Number of inter-organizational (donors, technical assistance providers, RECs etc.) meetings held per year addressing phytosanitary issues at global, regional or national level 4. Degree of CP satisfaction on the assistance provided by the IPPC helpdesk	1. IRSS data; IPPC and Partners' reports 2. Targeted survey feedback reports 3. PCE data; NPPO annual reports; Audit reports; Independent evaluation reports. 4. IPPC helpdesk data. 5. IPPC projects database and activities data	Partners disregard the need for coordination due to other priorities or policies and continue to implement capacity building resulting in duplicated work and resources.
5. Capability to provide plant pest information enhanced.	1. Rate of pest reporting by CPs and RPPOs through the IPPC portal 2. Number of functional diagnostic laboratories at regional or national levels reported by CPs or RPPOs 3. Rate of change of number pest specimens hosted in national collections 4. Number of pest notifications reported through pest early warning systems	1. IPP data; IPPC and Partners' reports 2. Targeted survey feedback reports 3. PCE data; NPPO annual reports; Audit reports; Independent evaluation reports.	NPPOs refuse to notify pests status for fear of reprisals such as trade prohibitions or restrictions
6. Enhanced capacity to mobilize funds.	1. Number of inter-organizational (donors, technical assistance providers, RECs etc.) meetings held per year for resource mobilization to address phytosanitary issues at global, regional or national level 2. Degree of change over previous years of budgetary support to IPPC 3. Degree of self sustainability of NPPOs of CPs 4. Degree of change over previous years of budgetary support to NPPOs	1. IRSS data; IPPC and Partners' reports 2. Targeted survey feedback reports 3. PCE data; NPPO annual reports; Audit reports; Independent evaluation reports 4. IPPC projects database and activities data 5. Partners' financial reports	Reduction in aid for agricultural development or redirection of funds to other emerging priorities.
7. Improved capacity to promote national phytosanitary systems	1. Number of policies and legislation developed, updated or enforced, at regional and national levels, with phytosanitary issues embedded. 2. Number of guidelines, documentation, training and other materials addressing advocacy developed and used at global, regional and national levels 3. Level of participation and investments in global, regional and national trainings specific to policy makers, senior government officials and private sector stakeholders 4. Number of public-private sector partnerships reported by CPs	1. IRSS data; IPPC and Partners' reports 2. Targeted survey feedback reports 3. PCE data; NPPO annual reports; Audit reports; Independent evaluation reports. 4. IPPC projects database and activities data; 5. Partners' financial reports	The fluid dynamics of politics (impact of national elections on the NPPO and within government structures) particularly in developing countries may limit the impact of the programme in the short-term.
Outputs	Key Indicator	Means of Verification	Assumptions / Risk
8. Capacity development actively monitored, evaluated and lessons learned acted upon.	1. Degree of uptake of M&E methods by CPs 2. Number and type of reviews conducted by CPs, RPPOs and other phytosanitary agencies 3. Number of excellence awards provided by the IPPC 4. IPPC global capacity development strategy updated every 6 years	1. IRSS data; RPPO reports; REC and other partners' reports 2. IPPC reports; Survey feedback reports 3. NPPO annual reports; Audit reports; Independent evaluation reports. 4. IPPC M&E data 5. IPPC projects and activities database data	Country level data may not be shared readily for fear that such information may impact trade opportunities for some countries.

Appendix 2**Summary of the IPPC Capacity Development Work Plan**

IPPC Capacity Development Work Plan	Funding Options	Lead Entity:
<i>Strategic Area 1: National PS Planning and Management</i>	National, IPPC Sec, RPPO, FAO-TCP, Donors, others	NPPO, IPPC Sec, RPPO,
<i>Strategic Area 2: Participation in Standard Setting</i>	Donors, NPPO, RPPO, FAO, IPPC Sec	IPPC Sec, NPPO, RPPO, CPM
<i>Strategic Area 3: Standards Implementation</i>	Donors, NPPO, RPPO, FAO, IPPC Sec	NPPO, IPPC Sec, RPPO, FAO, Experts,
<i>Strategic Area 4: Communication and Coordination</i>	Donors	IPPC Sec, RPPO, NPPO, CPM
<i>Strategic Area 5: Pest Information</i>	Donors	NPPOs, RPPOs, IPPC Sec
<i>Strategic Area 6: Resource Mobilisation (Fundraising)</i>	IPPC Sec, RPPO, Trust Funds, Donors, FAO-TCP National end-user of PS services	IPPC, NPPOs, STDF
<i>Strategic Area 7: Advocacy</i>	IPPC, FAO, IFAD, WB, STDF, RPPO, NPPO, RECS and other organizations	FAO, IPPC Sec, Expert, NPPO, RPPO, RECS AND OTHER ORGANIZATIONS
<i>Strategic Area 8: Monitoring and Evaluation</i>	Donors	IPPC Sec, NPPOs and other organizations

Appendix 3

The IPPC Capacity Development Workplan
Strategic Area 1: National PS Planning and Management

Activity No.	Output	Sub-activities	Lead Entity	Supported by	Funding Options	Notes/Comments
ST1/O1/A1.1	1. Fit-for-purpose tools and processes for phytosanitary systems(PS) planning.	Identifying and review tools for PS capacity evaluation	IPPC Sec	NPPO, RPPO	IPPC Sec, FAO-TCP, Donors	Donors includes bilateral, multilateral, regional and sub-regional funded projects
ST1/O1/A1.2		Develop new or revise existing fit for purpose tools	IPPC Sec	NPPO, RPPO	IPPC Sec, RPPO, FAO-TCP, Donors	Other activities are depended on tools being revised or developed
ST1/O1/A1.3		Development of IPPC core training materials	IPPC	NPPO, RPPO	IPPC Sec, RPPO, FAO-TCP, Donors	Other activities are depended on tools being revised or developed
ST1/O2/A2.1	2. Critical competencies available in the national phytosanitary system to undertake national planning, management and provide leadership to the NPPO.	Regional or national policy discussions including planning management and leadership on the mandate of the NPPO	RPPO	NPPO, IPPC Sec and others	RPPO, National, IPPC Sec, FAO-TCP, Donors, others	
ST1/O2/A2.2		Training (project management, proposal writing, administrative and management, leadership, staff training programme development)	NPPO	IPPC Sec, RPPO, STDF	National, IPPC Sec, RPPO, FAO-TCP, Donors, others	National activities based on needs and priorities
ST1/O2/A2.3		Undertake baseline study on planning and management requirements in the national phytosanitary system including stakeholder engagement	NPPO	RPPO, IPPC Sec.	National, IPPC Sec, RPPO, FAO-TCP, Donors	National activities based on needs and priorities
ST1/O2/A2.4		Develop mentoring opportunities to support national phytosanitary planning and management	NPPO	RPPO, IPPC Sec, STDF, others	National, IPPC Sec, RPPO, FAO-TCP, Donors	
ST1/O3/A3.1	3. Best practice for national phytosanitary action plans developed.	Develop national phytosanitary action plans and HR plans and succession planning	NPPO	RPPO, Others, IPPC Sec.	National, IPPC Sec, RPPO, FAO-TCP, Donors	National activities based on needs and priorities
ST1/O3/A3.2		Develop national emergency response plans for regulated pests that incorporate regional Emergency response plans, where they exist	NPPO	RPPO, Others, IPPC Sec.	National, IPPC Sec, RPPO, FAO-TCP, Donors	National activities based on needs and priorities

Strategic Area 2: Participation in Standard Setting

Activity No.	Output	Sub-activities	Lead entity	Supported by	Funding options	Notes/Comments
ST2/O1/A1.1	1.Enhanced regional coordination of inputs into the standard setting process	RPPO coordinate discussion for a/workshops on draft standards, new topics, specifications and CPM preparation	RPPO	IPPC Sec, RECs, Other integration organizations	FAO, Donors, IPPC Sec	
ST2/O1/A1.2		Training RPPOs staff and regional experts on participation in all stages of the standard setting process (e.g. topics, specifications, representation on the SC and in other technical bodies, draft standards)	IPPC Sec	RPPOs, Experts	IPPC Sec, FAO, Donors, RPPOs	
ST2/O1/A1.3		Training RPPOs staff and regional experts to facilitate/ coordinate standard setting meetings	IPPC Sec	RPPOs, Experts, RPPOs	IPPC Sec, FAO, Donors, RPPOs	Linked to budgeted workshops that the IPPC holds. This expenditure represents an additional days cost to the normal 5 day meeting
ST2/O2/A2.1	2.Enhanced involvement of stakeholders at national level	Hold multi-stakeholder discussion, fora, training, workshops, web on draft ISPMs, new topics, specifications, CPM, etc	NPPO	RPPOs, RECs Other organizations, IPPC Sec, FAO	Donors, NPPO, RPPO, FAO, IPPC Sec	
ST2/O3/A3.1	3.Quality of contracting parties participation improved	Hold orientation programme for new CPM delegates	IPPC Sec	RPPOs, FAO	Donors, NPPO, RPPO, FAO, IPPC Sec	A meeting of a few hours prior to start of the CPM.
ST2/O3/A3.2		Peer/coaching/mentoring for new members of subsidiary bodies of the IPPC	IPPC Sec	RPPOs, FAO	Donors, NPPO, RPPO, FAO, IPPC Sec	A meeting of a few hours prior to start of the Subsidiary Body's meeting (e.g. Bureau, SPTA, EWG, TPs, SC etc.)
ST2/O3/A3.3		Support X participation in EWGs and Technical panels (Max 2 technical standards per year)	IPPC Sec	RPPOs, NPPOs	Donors, NPPO, RPPO, FAO, IPPC Sec	Only done for technical standards for which the members of an EWG or TP need a global view of the topic at hand
ST2/O3/A3.4		Conduct in depth discussion with all stakeholders, on draft ISPMs	NPPO	RPPOs	Donors, NPPO, RPPO, FAO, IPPC Sec	
		Review of draft standards at national level	NPPO	RPPO, RECs and other organizations		
		Review of draft standards at regional level	RPPO	NPPO		
ST2/O3/A3.5		Engage government to commit the human and financial resources for the NPPO to participate in the standard setting process and formalize its commitments using relevant instruments	NPPO	RPPO, RECs and other organizations	Donors, NPPO, RPPO, FAO, IPPC Sec	This activity can be combined with other workshops or conducted independently
ST2/O3/A3.6		Monitoring and evaluation	CPM	NPPOs, RPPOs, IPPC Sec, Donors	Donors, NPPO, RPPO, FAO, IPPC Sec	
		Annual reports				
		Midterm review				
		External evaluation				

Strategic Areas 3: Standards Implementation

Activity No.	Output	Sub-activity	Lead Entity	Supported by	Funding Options	Notes/Comments
ST3/O1/A1	Enhanced involvement of stakeholders at national level	Identifying implementation issues associated with adopted and draft standards (Approx 5 per year).	NPPO	RPPOs, RECs Other organizations, IPPC Sec, FAO	Donors, NPPO, RPPO, FAO, IPPC Sec	Implementation requirements guideline prepared that goes out with each draft standard sent for country consultation.
		Accompanying draft implementation guidelines with draft standards (Approx 5 per year).	IPPC Sec/Expert	Experts, RPPOs, NPPOs	Donors, NPPO, RPPO, FAO, IPPC Sec	
		A. Prepare guideline				
		B. Circulate / review guideline				
		C. Distribute guideline at regional workshops				
ST3/O2/A2	Improved understanding of implementation requirements of specific standards	Develop manuals; guidelines; factsheets; capacity needs assessment tools for implementing specific standards Implementation of 34 standards@ 2011	NPPO	NPPO, RPPOs, Donors, IPPC Sec, FAO, Others	NPPO, RPPOs, Donors, IPPC Sec, FAO	
		Development of new tools for implementation	IPPC/Experts RPPO, NPPO	RPPOs, NPPOs		
ST3/O2/A2.1	Support provided for implementation of priority ISPMs	Training on implementation of ISPMs	RPPO		NPPO, RPPOs, Donors, IPPC Sec, FAO-TCP	
		National level Implementation of 34 standards @ 2011	Experts, NPPO	RPPO		
		Regional level	RPPO/Experts	IPPC Sec		
		Workshops				
		Higher level education	RPPO	IPPC Sec, NPPO		
		Establishment of centers of excellence				
		Establishment of mentoring system for countries to help each other	RPPO	RECs and other organizations, IPPC Sec, NPPOs		
ST3/O2/A2.2		Mobilize resources for implementation of standards	NPPO		NPPOs, RPPOs, RECS and other organizations	
ST3/O2/A2.3		Develop advocacy materials	IPPC Sec/FAO	RPPOs, RECs and other organizations, SPTA	NPPOs, Donors, STDF, RPPOs, RECS and other	Continuous programme and draws on all aspects related in the CD strategy

		Advocate and Communicate	NPPO		organizations, IPPC Sec	
		Develop communication materials	IPPC Sec/FAO	RPPOs, RECS and other organizations, SPTA		0
		Develop planning tools for specific ISPMs identified by the NPPOs	IPPC Sec/FAO	RPPOs, RECS and other organizations		20
		Develop resource plan	NPPO	RPPOs, RECS and other organizations, SPTA		20
		Staffing	NPPO			20
		donor matching	IPPC Sec	RPPOs, RECS and other organizations		
		mentoring (see Activity 2.2)	NPPO	RPPOs, RECS and other organizations, IPPC Sec		
		Implement IRSS programme	IPPC Sec	RPPO, NPPO, RECS and other organizations		
ST3/O3/A3	Level of implementation of ISPMs is appropriate for national needs					
	Level of implementation of ISPMs is appropriate for national needs				STDF, WTO, FAO, IPPC	3000

Strategic Areas 4: Communication and Coordination

Activity No.	Output	Sub-activity	Lead Entity	Supported by	Funding Options	Notes/ Comments
ST4/O1/A1	Information and resources of international, regional and national bodies identified, managed and coordinated.	Establish baseline	IPPC and RPPOs	NPPOs and RPPOs	Donors	
ST4/O1/A1.1		Build ICT system accessible to donors and recipients with limited general access	IPPC	NPPOs and RPPOs	Donors	
ST4/O1/A1.2		Develop and conduct periodic survey of capacity development programs to populate the system	IPPC	NPPOs and RPPOs	Donors	
ST4/O1/A1.3		Train users on system operations.	IPPC	NPPOs and RPPOs	Donors	
ST4/O2/A2.1	Methods and pathways for communication used	Establish "help desk" which is empowered to facilitate and maintain partnering between donors and recipients	IPPC	NPPOs and RPPOs	Donors	Calculated in the IRSS program
ST4/O2/A2.2		Each successive CPM encourages the use of help desk	CPM	NPPOs and RPPOs	Donors	
ST4/O3/A3.2	Mechanism and synergies for coordination used	Contracting parties or RPPOs reports information to IPPC on ongoing or planned projects in member nations	RPPO	NPPOs and RPPOs	Donors	
ST4/O4/A4.1	Competencies for resource mobilization and management identified and supported through the national phytosanitary action plan	National networking mechanism established	NPPO	NPPOs and RPPOs	Donors	Initial development activity may require IPPC intervention for providing description of what is required - regional travel
ST4/O4/A4.2		National coordination committee (SPS/biosecurity/trade facilitation, etc) established to engage other ministries/departments in cooperative activities that can benefit plant health efforts	NPPO	NPPOs and RPPOs	Donors	Initial development activity may require IPPC intervention for providing description of what is required - regional travel
ST4/O4/A5.1		Develop linkages between and among other regional and other multinational organizations	IPPC/RPPO	NPPOs and RPPOs	Donors	Five donor conferences held on a regional basis at an average cost of \$75,000

Strategic Area 5: Pest Information

Activity No	Output	Sub- activity	Lead Entity	Supported by	Funding Options	Notes/ Comments
ST5/O1/A1	Contracting parties updated regulated pest lists and timely report outbreaks of regulated pests.	Gap analysis to determine requirements for surveillance, diagnostics, reference collections, information systems etc.	IPPC	IPPC/RPPO/NPPO and other organizations	Donors	
ST5/O2/A2	Pest data analysed, especially providing early warning for risk management, market access and risk analysis.	National Planning activities related to surveillance, diagnostics and related activities underpinning food security	NPPOs	IPPC/RPPO/and other organizations	Donors	This is a component frequently integrated into many cooperation projects
ST5/O/A3.1		Enhancement of surveillance skills through training - especially practical application	NPPO	RPPOs, IPPC Sec, Technical Assistance providers	Donors	Assuming 80 countries receiving 400.000 each over 2 years.
ST5/O/A3.2		Development of specialized diagnostic support at a regional level	RPPO	NPPO/IPPC	Donors	Reflected as ongoing over the life of the project.
ST5/O/A4.1		Enhancement of diagnostic capability through development of laboratory infrastructure	NPPO	NPPO/RPPO/IPPC	Donors	Needs determined based on gap analysis and midterm review. Assuming 80 countries receiving 500.000
ST5/O/A4.2		Enhancement of diagnostic capability through the provision of diagnostic tools		NPPO/RPPO/IPPC	Donors	This will include taxonomic reference material, electronic or otherwise.
ST5/O/A4.3		Enhancement of diagnostic capability through development of networking	IPPC	RPPO/NPPO	Donors	Vision is to establish a network, registers of expertise, etc.
ST5/O/A4.4		Enhancement of reference collections and related physical facilities and curation protocols	NPPO	RPPO/IPPC	Donors	Driven by gap analysis, and revisited periodically
ST5/O/A4.5		Confirmatory identifications for specimens to assist with reference collections, early warning for risk management, market access and risk analysis	NPPO	RPPO, IPPC	Donors	
ST5/O/A5.1		Create and deploy information systems at national level. Mechanisms created to provide pest information to NPPOs	NPPO	IPPC/RPPO	Donors	
ST5/O/A5.2		Training in compilation of pest information and management of information systems provided to national actors, including NPPOs	NPPO	IPPC/RPPO	Donors	
ST5/O/A5.3.		Data entry	NPPOs		Donors	
ST5/O/A6.1	Capability to provide plant pest information enhanced	Training provided in analysis of pest information, preparation of pest reports and issuing of pest alert	NPPO/ RPPO	IPPC	Donors	Dependent on complexity of tasks to be done
ST5/O1/A7		Pest information analyzed; reports and early warnings issued	NPPOs	IPPC/RPPO/NPPO	Donors	
ST5/O/A8		Embed IPPC related material in national tertiary and vocational curricula	NPPOs	IPPC/RPPO	Donors	

Strategic Area 6: Resource Mobilization (Fundraising)

Activity No.	Output	Sub- activity	Lead Entity	Supported by	Funding Options	Notes/ Comments
ST6/O1/A1.1	Enhanced capacity to engage donors at all levels	Donor coordination meetings at all levels	IPPC Sec	NPPO, RPPO	IPPC Sec, Donors	
ST6/O1/A1.2		Coordinate and maximize the effectiveness of the funds available from various sources.	STDF, IPPC Sec	NPPO, RPPO, REC's, Donors	IPPC Sec, RPPO, Trust Funds, Donors	
ST6/O1/A1.3		Develop guidelines to be used by NPPOs for engaging donors	IPPC Sec	NPPO, RPPO	IPPC Sec, RPPO, Donors	
ST6/O1/A1.4		Develop recommendations to be used by donors for granting funding support	IPPC Sec	NPPO, RPPO	National, IPPC Sec, RPPO, Donors	
ST6/O1/A1.5		Hire a full-time fundraiser in the IPPC Secretariat	IPPC Sec	NPPO, RPPO, FAO and others	Trust Funds, IPPC Sec, Donors	Staff resource shared with other areas of the IPPC
ST6/O1/A1.6		IPPC facilitates meeting with donors (e.g. side meetings at the CPM)	IPPC Sec.	NPPO, RPPO	Trust Fund, IPPC Sec, Donors	
ST6/O2/A2.1	Enhanced capacity to raise funds from national sources.	Undertake national baseline analysis and determine level of funds required.	NPPO	IPPC Sec, RPPO	National, IPPC Sec, RPPO, FAO-TCP, Donors	National activities will be based on need and cost is considered under ST1
ST6/O2/A2.2		Develop a mechanism to ensure sustainability of the operations of an NPPO, including cost sharing /cost-recovery/user-pay models	NPPO	IPPC Sec, RPPO, National stakeholders	National, IPPC Sec, RPPO, National end-user of PS services, Donors	National activities will be based on need and priority and cost is considered under ST1
ST6/O2/A2.3		NPPO management develops and pursues appropriate funding level through the national budgetary processes	NPPO	National stakeholders	IPPC Sec, RPPO, National end-user of PS services, Donors	National activities will be based on need and cost is considered under ST1

Strategic Area 7: Advocacy

Activity No.	Output	Sub-activity	Lead Entity	Supported by	Funding Options	Notes/ Comments
ST7/O1/A1.1	Enhanced involvement of the NPPO in formulating relevant national policies	Develop training materials; deliver training; evaluate training impact on policy	Multinational organizations	FAO, IPPC Sec., RPPO/RECS and other organizations	IFAD, FAO, WB, NPPO	
ST7/O1/A1.2		National and regional mentoring	NPPO/RPPO	IPPC Sec	NPPO/RPPO	Costing only staff required by IPPC Sec and RPPO
ST7/O1/A1.3		Conduct study of policy documents for possible impact on the phytosanitary system	RPPO/RECS and other organizations	FAO	RPPO, RECS and other organizations, IFAD, FAO, WB, NPPO	
ST7/O2/A2.2	Enhanced NPPO capacity to promote their own capacity development needs	Develop guidelines for phytosanitary capacity building based on Paris Principles	IPPC Sec	FAO, NPPOs, RPPOs	STDF, FAO, WB	
ST7/O3/A3.1	NPPOs have better capacity to develop and implement communication/advocacy strategies	Develop training materials	IPPC Sec	FAO	FAO, WB, IFAD	
		Deliver training	RPPOs, RECS and other organizations	Expert/NPPO/IPPC Sec		
		Evaluate training impact	NPPO	Expert		
ST7/O3/A3.2		Enhance communication skills of NPPO managers to convince senior officials of the government, including policy makers	NPPO	RPPO/RECS and other organizations /FAO	NPPO, FAO, WB, RPPO, RECS and other organizations	
ST7/O4/A4.1	Enhanced capacity to coordinate national stakeholders	Engage industry and other private sector stakeholders and NGOs	NPPO	RPPO/RECS and other organizations	Private Sector, NPPO, RPPO, RECS and other organizations	
ST7/O4/A4.2		Formalize regular linkages – bridge building with customs, immigration, trade groups and private sector	NPPO	RECS and other organizations	Private Sector, NPPO, RECS and other organizations	
ST7/O4/A4.3		Encourage public private partnership with users of the phytosanitary service	NPPO	RECS and other organizations	Private Sector, NPPO, RECS and other organizations	
ST7/O4/A4.4		Develop and promote case studies of private sector/public sector collaboration to achieve phytosanitary / bio security / market access objectives	STDF, IPPC Sec and others	RECS and other organizations , RPPO, FAO, IPPC Sec	NPPO, FAO, WB, RPPO, RECS and other organizations, STDF	
ST7/O5/A5.1	Enhanced capacity of regional bodies to influence, assist, and promote national policy	Create fora for interchange of experiences and skills on phytosanitary advocacy among regional organizations	RPPO/IPPC Sec	FAO, RECS and other organizations	STDF, NPPO, WB, RECS and other organizations, RPPO	
ST7/O5/A5.2		Utilize other international fora (e.g. APEC) to advocate for national phytosanitary systems	RPPO/RECS and other organizations	IPPC Sec	STDF, NPPO, WB, RECS and other organizations, RPPO	
ST7/O5/A5.3		Conduct baseline study of RPPO relevance	IPPC Sec	NPPO, RECS and other organizations	FAO, NPPO, RECS and other organizations	
ST7/O6/A6.1	Enhanced the capacity of contracting parties to generate, access and retrieve data and information on advocacy	Develop tools for evidence based advocacy (economic analysis, cost/benefit, etc)	STDF, FAO	NPPOs	RPPO, RECS and other organizations, IFAD, FAO, WB, NPPO	Ongoing
ST7/O6/A6.2		Review of current phytosanitary advocacy and communication documentation	NPPO, IPPC Sec, other organizations	RPPOs, RECS and other organizations	IPPC, FAO, WB, STDF, NPPO, RECS and other organizations, RPPO	

Strategic Area 8: Monitoring and Evaluation

Activity No.	Output	Sub-activity	Lead Entity	Supported by	Funding Options	Notes/ Comments
ST8/O1/A1.1	Monitoring and evaluation tools developed and used throughout the implementation of the global phytosanitary strategy at all levels.	Identify existence and use of M&E tools by contracting parties and others	IPPC Sec	NPPOs	Donors	
ST8/O1/A1.2		M&E tools developed or adapted,	IPPC Sec	NPPOs and other organizations	Donors	
		Develop and populate a depository tool	IPPC Sec	NPPOs and other organizations	Donors	
ST8/O1/A1.3		Training in use of M&E tools (including use of the depository)	IPPC Sec		Donors	
ST8/O1/A1.4						
ST8/O1/A1.5		IPPC secretariat (and others) promote use of M&E and depository tools	IPPC Sec, NPPOs and other organizations		Donors	
ST8/O1/A1.7		Adjust M&E tool when necessary	IPPC Sec, NPPOs		Donors, Interested NGOs	
ST8/O2/A2.1	Periodic review and assessment being conducted	Partner with leading organizations to conduct reviews and assessment.	IPPC Sec		Donors	
ST8/O3/A3	Continual process of improvement (adaptive management)	Share review results as appropriate and implement corrective measures	IPPC		Donors	Ongoing

